

COLONIAL SCHOOL DISTRICT
Plymouth Meeting, PA

www.colonialsd.org

2014-2015 ADOPTED BUDGET

June 19, 2014

COLONIAL SCHOOL DISTRICT
Plymouth Meeting, PA
2014-2015 Adopted Budget

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COLONIAL SCHOOL DISTRICT
ORGANIZATIONAL SECTION
2014-2015 ADOPTED BUDGET

June 19, 2014

COLONIAL SCHOOL DISTRICT'S ORGANIZATIONAL STRUCTURE

BOARD OF SCHOOL DIRECTORS

Susan L. Moore, President

Beth Suchsland, Vice-President

Bernie Brady

Mel Brodsky

Leslie Finegold

Christina Frangiosa

Kathleen Oxberry

Heather Palmer

Alan Tabachnick

Non-Voting Officers

David M. Sherman, Secretary

Trevor S. Jackson, Treasurer

COLONIAL SCHOOL DISTRICT BOARD OF SCHOOL DIRECTORS

Mrs. Susan L. Moore
Board President
Resident of Plymouth Meeting

Susan L. Moore was appointed to the School Board in December 2001, and elected to four-year terms in 2003, 2007 and 2011. She currently serves as Board President and formerly served as Vice President, a position she also held in 2009 and 2010. Mrs. Moore, who holds a master's degree in education from Temple University, has extensive experience as a teacher in both public and private schools. She is quite familiar with the Colonial School District, having volunteered and served as Vice President for both the Colonial Elementary School Parent Teachers Organization and the Colonial Middle School Home and School Association. She also has served on the Plymouth Whitemarsh High School Parent Teacher Student Organization and the Colonial Parents Council. The current president of the Ply-Mar Swim and Tennis Club, Moore also is a past member of the Strategic Planning Evaluation Committee for the Colonial School District.

Mrs. Beth Suchsland
Board Vice President
Resident of Lafayette Hill

Beth Suchsland was elected to a four-year term on the School Board in 2009 and re-elected to a second four-year term in 2013. She was elected by her peers to serve as Vice President in December 2013. Mrs. Suchsland is chairperson of the Human Resources Committee. She previously chaired the Community Relations and Student Life Committee and led the District's Advocacy Committee. Mrs. Suchsland holds a Bachelor of Arts degree in Labor Relations from Rutgers University and a Master of Business Administration in Human Resources from Temple University. She has 13 years of experience working in various Labor Relations positions. In 2001, she left her position as Manager of Employee Relations for PECO Energy to stay home with her three children. Mrs. Suchsland is an active volunteer in the schools and the community. She was on the Board of Plymouth Whitemarsh Aquatic Club and served as Chair of the Whitemarsh Valley Country Club summer camp program.

Mr. Bernie Brady
Resident of Conshohocken

Bernie Brady was elected to a four-year term on the School Board in 2009 and re-elected to a second four-year term in 2013. He serves as chair of the Finance Committee and is a member of the Safety and Wellness Committee. Mr. Brady also serves on the Central Montco Technical High School Joint Operating Committee. Mr. Brady is a member of Conshohocken Fire Company #2 and a former member of the Conshohocken Planning Commission. He holds a Bachelor of Science degree from Delaware Valley College and a Certificate Degree from Drexel University. Mr. Brady is a small business owner.

COLONIAL SCHOOL DISTRICT BOARD OF SCHOOL DIRECTORS

Mr. Mel Brodsky
Resident of Lafayette Hill

Mel Brodsky was appointed to the School Board in July 2010 and elected to a four-year term in 2011. He is the chair of the Curriculum Committee, serves on the Community Relations and Student Life and Safety and Wellness Committees, and chairs the Central Montco Technical High School Joint Operating Committee. Mr. Brodsky spent 35 years as an educator including nine years as a teacher, six as an assistant principal and twenty years as a principal. He also has experience as a high school and college basketball coach. Mr. Brodsky was a longtime owner and director of a residential children's day camp. He holds a bachelor's degree from Temple University and master's degree from Villanova University.

Mrs. Leslie Finegold
Resident of Lafayette Hill

Leslie Finegold was elected to a four-year term on the School Board in 2011. She serves on the Curriculum and Finance Committees, is the Board's Municipal Liaison, and Liaison to the Montgomery County Intermediate Unit. She has served on various District committees including The Strategic Planning Committee, The Act 1 Committee, The Act 72 Committee, The Technology Review Committee, The Prep HQ Committee, and The Anti-Defamation League's No Place for Hate Community Task Force. Mrs. Finegold is a past president of elementary and middle school Parent Teacher Student Organizations (PTSO) and served as secretary of the high school PTSO. She also participated in the first Challenge Day at Colonial Middle School. Mrs. Finegold holds a Bachelor of Science degree from Carnegie-Mellon University and a Post Baccalaureate Certificate in Business from the University of Pittsburgh. Mrs. Finegold is currently co-owner of a Flourtown-based media production company.

Mrs. Christina Frangiosa
Resident of Plymouth Meeting

Christina Frangiosa was elected to a four-year term on the School Board in 2011. She is a member of the the Human Resources and Community Relations and Student Life Committees. Mrs. Frangiosa is also the Board's Legislative Liaison to the Montgomery County School Directors Legislative Committee and Liaison to the Pennsylvania School Boards Association. Mrs. Frangiosa was active in the Plymouth Elementary School Parent Teacher Organization and currently has two students in Colonial School District schools. She is also involved with Colonial Soccer, the Plymouth Little League and the Colonial Field Hockey Club. Mrs. Frangiosa holds a bachelor's degree from American University and a law degree from the Temple University School of Law. She is a practicing attorney specializing in trademarks and litigation. She currently serves as Co-Chair of the Anti-Privacy Task Force and Vice-Chair of the Trademark Litigation Committee of the American Bar Association's Intellectual Property Law Section.

COLONIAL SCHOOL DISTRICT BOARD OF SCHOOL DIRECTORS

Mrs. Kathleen Oxberry Resident of Plymouth Meeting

Kathleen Oxberry was elected to a four-year term on the School board in 2009 and re-elected to a second four-year term in 2013. She served as the Board's Vice President in 2011. Mrs. Oxberry is chairperson of the Safety and Wellness Committee and is a member of the Finance Committee. She introduced the Math Olympiads to Colonial Elementary School in 1993 and Colonial Middle School in 1995. She is a past president and vice president of the Plymouth Whitemarsh High School Band Boosters and has held leadership positions on the William Jeanes Library Board of Directors. Mrs. Oxberry holds a Bachelor of Science degree from the University of Arizona and a Master of Science degree from Temple University. Mrs. Oxberry is employed as a Global Trial Manager in Emerging Markets at Merck & Co., Inc. In October 2011 she earned her Project Management Professional Certification. She is currently Lead on a Clinical Trial Team and an Outsourced Trial Team, charged with bringing the projects in on time and within budget.

Mrs. Heather Palmer Resident of Conshohocken

Heather Palmer was appointed to the Board on December 18, 2012 and elected to a two-year term in 2013. She serves as chair of the Community Relations and Student Life Committee and is a member of the Curriculum Committee. Mrs. Palmer has been active in the Whitemarsh Elementary School Parent Teacher Organization, as a homeroom parent and more. She worked as a Global Marketing Director at Johnson & Johnson for 15 years. Mrs. Palmer holds a bachelor's degree in business from the Pennsylvania State University and a master's degree in marketing from Duke University.

Mr. Alan Tabachnick Resident of Plymouth Meeting

Alan Tabachnick was elected to a four-year term on the School Board in 2009 and re-elected to a second four-year term in 2013. He serves as chair of the Facilities Management and Transportation Committee and is a member of the Human Resources Committee. He is also the Board's liaison to the Colonial School District Education Foundation. Mr. Tabachnick was a longtime volunteer for the theater and music programs in the District over the past eight years, supporting the Colonial Players and the Colonial Jazz Band. He has also supported and coached teams in the Odyssey of the Mind programs at Colonial Middle School and Plymouth Whitemarsh High School. Mr. Tabachnick has been involved in a variety of youth sports programs in the community. He has served as an assistant baseball coach and softball coach in the Plymouth Little League and has volunteered for the Plymouth Whitemarsh Aquatic Club (PWAC) at a variety of meets across the region. Mr. Tabachnick is a member of Beth Tikvah B'nai Jeshurun synagogue in Erdenheim and has been active on a variety of committees and as part of the Men's Club. He is also an avid supporter of historic preservation activities in the community. Mr. Tabachnick holds a bachelor's degree from the University of Pennsylvania and a master's degree from Columbia University. He serves as National Director of Cultural Resources for AECOM, Inc. and directs historic preservation, archaeology, history, and environmental studies across the country. Mr. Tabachnick has taught Cultural Resource Management courses at the University of Pittsburgh and presented archaeological programs to elementary school children. He developed a field archaeology activity where children can participate in excavations and learn about Native American history and American history.

COLONIAL SCHOOL DISTRICT
BOARD COMMITTEES

FACILITIES MANAGEMENT AND TRANSPORTATION COMMITTEE

Mr. Alan Tabachnick, Chairperson **Mr. Bernie Brady**
Mrs. Kathleen Oxberry
Administrative Liaison, Terry Yemm

COMMUNITY RELATIONS AND STUDENT LIFE COMMITTEE

Mrs. Heather Palmer, Chairperson **Mr. Mel Brodsky**
Mrs. Christina Frangiosa
Administrative Liaison, David M. Sherman

CURRICULUM AND PROGRAM COMMITTEE

Mr. Mel Brodsky, Chairperson **Mrs. Heather Palmer**
Mrs. Leslie Finegold
Administrative Liaison, Dr. Elizabeth McKeaney

FINANCE AND AUDIT COMMITTEE

Mr. Bernie Brady, Chairperson **Mrs. Kathleen Oxberry**
Mrs. Leslie Finegold
Administrative Liaison, Trevor S. Jackson

HUMAN RESOURCES COMMITTEE

Mrs. Beth Suchsland, Chairperson **Mr. Alan Tabachnick**
Mrs. Christina Frangiosa
Administrative Liaison, Dr. Leticia Rodríguez

SAEFTY AND WELLNESS COMMITTEE

Mrs. Kathleen Oxberry, Chairperson **Mr. Bernie Brady**
Mr. Mel Brodsky
Administrative Liaison, Karen Berk

**CENTRAL MONTGOMERY COUNTY TECHNICAL HIGH SCHOOL
JOINT OPERATING COMMITTEE:**

Mr. Bernie Brady **Mr. Mel Brodsky**
Mrs. Susan L. Moore

INTERMEDIATE UNIT #23 BOARD MEMBER
PSBA REPRESENTATIVE; LEGISLATIVE CHAIR
COLONIAL FOUNDATION
MUNICIPAL LIAISON

Mrs. Leslie Finegold
Mrs. Christina Frangiosa
Mr. Alan Tabachnick
Mrs. Leslie Finegold

**COLONIAL SCHOOL DISTRICT
ORGANIZATION
DISTRICT ADMINISTRATION**
www.colonialsd.org

Dr. MaryEllen Gorodetzer	Superintendent of Schools	834-1670 Ext. 2133
Karen Berk	Director of Pupil Services & Special Education	834-1670 Ext. 2111
Andrew Boegly	Director of Technology	834-1670 Ext. 2129
Trevor S. Jackson	Business Administrator	834-1670 Ext. 2121
Dr. Elizabeth McKeaney	Director of Curriculum, Instruction and Assessment	834-1670 Ext. 2155
Dr. Leticia Rodríguez	Director of Human Resources	834-1670 Ext. 2152
Terry Yemm	Director of Operations	834-1670 Ext. 8201
Sergio Anaya	Curriculum Supervisor- Social Studies & ESL	834-1670 Ext. 2164
Maria Wileczek	Curriculum Supervisor- Science	834-1670 Ext. 2149
Dr. Katy Giovanisci	Curriculum Supervisor- Language Arts	834-1670 Ext. 2225
Elizabeth Maza	Supervisor of Spec. Ed., K-5	834-1670 Ext. 2134
Eileen Spector	Supervisor of Spec. Ed., 6-12	834-1670 Ext. 2105
Jason Bacani	Principal, PWHS	825-1500 Ext. 1901
Robert Fahler	Principal, Colonial MS	275-5100 Ext. 7150
Dr. Terese Boegly	Principal, Colonial Elem.	941-0426 Ext. 2230
Denise Marks	Principal, Conshohocken Elem.	828-0362 Ext. 5001
Rosemarie Gregitis	Principal, Plymouth Elem.	825-8190 Ext. 6001
Dr. Michael McKenna	Principal, Ridge Park Elem.	825-1083 Ext. 4001
Donna Drizin	Principal, Whitmarsh Elem.	828-9092 Ext. 3001
David M. Sherman	Director of Community Relations/Board Secretary	834-1670 Ext. 2115
Lori McCoy	Director of Food Services	834-1670 Ext. 8205
Tim McDonald	District Safety Officer	834-1670 Ext. 8203
Kathleen Ellis	Director of Transportation	834-1670 Ext. 2141
Joe Lally	Facilities Manager	834-1670 Ext. 8202

**COLONIAL SCHOOL DISTRICT
CONSULTANTS AND ADVISORS**

Independent Auditors

**Barbacane, Thornton & Company
14 West Third Street
Media, PA 19063
(610) 565-5222**

Solicitor

**Fox, Rothschild, LLP
Ten Sentry Parkway-Suite 200
Blue Bell, PA 19422
(610) 397-6500**

Special Counsels

**Sweet, Stevens, Katz & Williams
331 Butler Avenue
New Britain, PA 18901
(215) 345-9111**

Assessment Appeal Advisors

**Keystone Realty Advisors
Two Kings Highway West
Suite 208
Haddonfield, NJ 08033
(856) 429-4070**

Official Depository

**Pennsylvania School District Liquid Asset Fund
PNC Bank
Wells Fargo Bank
(866) 548-8634**

Financial Advisor

**Public Financial Management, Inc.
Harrisburg, PA
(717) 232-2732**

COLONIAL SCHOOL DISTRICT

2014-2015 Budget Schedule

The budget development process for 2014-15 was similar to the process that was implemented in the two prior years. The theme was to budget only “what is needed” to meet the instructional and programmatic needs for the school or department; therefore, no building allocations were assigned. School principals and department leaders were required to inventory all supplies, equipment and other resources to ensure they were only budgeting for what was actually needed. In addition, principals and department leaders received background data and information to assist in the development of their budget requests. This information included the current year budget amounts and seven (7) years of actual financial history. Budget request forms were completed for all services, supplies and equipment that support the school’s and department’s budget amounts.

The Act 1 budget timeline was similar as compared to the prior year. A preliminary budget was adopted on February 10, and the final budget was adopted on June 19.

Meetings to review the budget details were scheduled in January, February and March after the budget request forms were received, reviewed and processed in the business office. These meetings included a line by line review of the budget requests, and as a result significant expenditure reductions were recognized between the preliminary budget and the adopted final budget. The budget calendar timeline was as follows:

Budget Calendar – Budget Development

Date	Activity	Building/Department
October 9, 2013	Distributed budget calendar and opened budget portal in Skyward for submission;	All Buildings and Departments
November 15, 2013	Received all budgets and supporting documentation in business office;	All Buildings and Departments
January 2014	Reviewed all budget request forms with building principals and department leaders;	All Administrators
February 2014	Further review of budget request forms and updates provided to finance committee;	Administrators/ School Board
March 21, 2014	Board Retreat: complete update to the preliminary budget, along with 3-year budget projection and fund balance update;	Administrators/ School Board
May/June 2014	The school board discusses the budget details at their public committee meetings and regular board meetings.	Administrators/ School Board

COLONIAL SCHOOL DISTRICT

Act 1 Timeline and Budget Discussion Calendar

Activity	District Date	PDE Deadline
<i>Department of Education Publishes Act1 Index</i>		<i>September 1, 2013</i>
Budget materials handed out at Admin Council	October 9, 2013	
Meeting(s) between Building Principals, Dept Leaders and Business Administrator (as needed)	October/November 2013	
Enrollment projections and allocations	October 25, 2013	
Building budgets submitted to Business Office	November 15, 2013	
Deadline to file Sterling Tax information with PDE	December 13, 2013	
Building and Department budget reviews with the Superintendent and Administrators	January/February 2014	
Finance Committee – First Look @ 2014-15 Budget	January 21, 2014	
Make Preliminary Budget available for public inspection	January 21, 2014	
<i>Deadline to make Preliminary Budget available for public inspection</i>		<i>January 30, 2014</i>
Advertise notice of intent to adopt Preliminary Budget	January 31, 2014	
Finance Committee meeting	February 5, 2014	
Adopt Preliminary Budget (@ SPECIAL board mtg)	February 10, 2014	
<i>Deadline to adopt Preliminary 2014-15 Budget</i>		<i>February 19, 2014</i>
Advertise intent to seek Referendum Exceptions	February 24, 2014	
<i>Advertise intent to seek Referendum Exceptions</i>		<i>February 27, 2014</i>
File for Referendum Exceptions with PDE	March 3, 2014	
<i>Deadline to request Exceptions from PDE</i>		<i>March 6, 2014</i>
<i>Board Retreat/Budget Review @ASTM</i>	March 21, 2014	
<i>District Notified of Exception acceptance</i>		<i>March 26, 2014</i>
<i>Secretary of Budget Certifies Revenue in Property Tax Relief Fund</i>		<i>April 15, 2014</i>
<i>Deadline for PDE to notify districts the amount of property tax reduction funding</i>		<i>May 1, 2014</i>
Finance Committee meeting	May 7, 2014	
Adopt Proposed Final Budget	May 15, 2014	
Make Proposed Final Budget available for public Inspection and mail Certification of Use	May 30, 2014	
<i>Deadline to Adopt Proposed Final Budget & mail cert</i>		<i>May 31, 2014</i>
Finance Committee meeting	June 4, 2014	
<i>Deadline to make Proposed Final Budget available for Public inspection</i>		<i>June 10, 2014</i>
Advertise intent to adopt Final Budget	June 9, 2014	
<i>Deadline to advertise intent to adopt Final Budget</i>		<i>June 20, 1014</i>
Final Budget Approval	June 19, 2014	
<i>Deadline to Adopt Final Budget</i>		<i>June 30, 2014</i>

INTRODUCTORY SECTION

2014-2015 ADOPTED BUDGET

Copies of this document are available online at the district's website at www.colonialsd.org click on Our District, then Administration, then Finance. Copies can also be obtained in the Business Office.

BUDGET OVERVIEW

The 2014-15 adopted budget was developed through the cooperation of staff, administration and the Board of School Directors. This document is the result of input initiated in October from the business office and continued through development at the building level, district administration, School Board committee structure, and finally public review. The 2014-15 budget was adopted by the board on June 19, 2014. This document represents the effort of many individuals throughout the Colonial community and is intended to provide clarity for how and where funds are allocated, and for the specific purpose that ultimately provides the greatest education and experience for the students of the Colonial School District.

The 2014-15 adopted budget totals **\$104,500,000**, an increase of (5.1%) or (\$5,072,805) over the previous year's budget. Expenditures exceed Revenues by \$1,870,000, which will ultimately come out of the district's fund balance. The budget includes a 2.6% increase in real estate taxes, which is the same percentage increase as the prior year. This increase establishes the real estate tax millage rate at **20.1103**, and it remains the third lowest tax rate among the 21 school districts in Montgomery County. For taxpayers, this represents an annual increase of \$75.43 on the median assessed value of \$148,010. The homestead/farmstead credit for 2014-15 will be \$271.00, which is an increase in the amount of \$40.00 as compared to the prior year.

Revenue Budget

The Colonial School District receives the majority of their operating revenues from local sources, with the primary resource being the local real estate tax. The Commonwealth of Pennsylvania budget also supports the school district through a system of subsidies and expense reimbursements. Some additional funding is provided from the federal government through a series of grants. Any remaining difference between the district's revenue sources and their expenditure budget is balanced by taking from the district's accumulated savings (i.e. Fund Balance). The amount of Fund Balance used to balance the 2014-15 budget is \$1,870,000.

Local Revenue: Local revenues continue to be the primary source of funding for the Colonial School District. Approximately 82.91% of total revenues are derived from local sources which include current and interim real estate taxes, transfer and delinquent taxes, public utility tax, interest earnings, payments from other districts, program tuitions and facility rental payments. The local revenue budget amounts to \$85,090,932 and was bolstered by an increase in the real estate tax rate.

The Colonial School District, like many districts, has been experiencing declines in local revenue sources due to the downturn in the economy in recent years. Transfer taxes and earned income taxes are the only local revenue sources that have begun to trend in a positive direction. Earnings from interest on investments have declined as interest rates are still at record lows. Revenues from other school districts that send students to institutional facilities within Colonial's boundaries have declined as resident districts begin to provide these services within their own facilities. The school district real estate tax base remains stagnant and the district continues to experience numerous assessment appeals filed by commercial and residential property owners.

The district is restricted from raising the real estate tax rate by more than the state mandated Act 1 index. The 2014-15 Act 1 index is 2.1%. Tax increases above the index require the use of PA Dept. of Education (PDE) approved exceptions or voter referendum. Colonial School District received notice on March 26, 2014 that PDE had approved one exception. PDE granted exceptions in the amount of \$983,749. This amount would have allowed a real estate tax increase of 3.21%. The 2014-15 budget uses \$368,389 of the approved exceptions allowing the district to raise the real estate tax rate 2.6% which is 0.5% above the Act 1 index of 2.1%. The exceptions utilized were for retirement based on the significant retirement cost increases.

State Revenue: This budget includes an estimate of the total state revenues based on the proposed budget of the Commonwealth. This budget represents 16.40% of the district revenue for 2014-15. This budget assumes that the state will meet their obligation for maintaining the current level of funding at the existing amounts. Transportation subsidies are budgeted in accordance with the latest state budget proposal. The major increase in state sources of revenue will come from the state share of the increase in the district contribution to the retirement system. This increase is \$1,230,429 higher than last year and is the result of the retirement rate increasing from 16.93% to 21.40%. The school district is required to pay the established employer share of the state pension system as well as social security costs; in addition, the state is required to reimburse the district one-half of all these costs.

Federal Revenue: The total amount of federal funding to the school district is less than 1% (0.69%) of the total budget. This revenue budget is a decrease as compared to the prior year in the amount of \$41,051. This decrease is based on fewer 1305/1306 students and the tuition for which the district gets reimbursed, as well as fewer students qualifying for Title I funds.

Expenditure Budget by Object Code

Object 100 Salaries: Salaries account for the largest portion of the expenditure budget. The 2014-15 budget includes \$51,519,823 for salaries, which funds the school district's labor agreements and is the net result of staffing realignments and reductions. Salaries account for 49.30% of the total expenditure budget and reflect a net increase in the amount of \$1,219,409 or 2.42% over the prior year. This reflects a new collective bargaining agreement with the Colonial Education Association that was approved on June 19th. An amount of \$250,000 is also included for School Improvement Teams, a critical component of Colonial's Pathways to Excellence Program.

Object 200 Fringe Benefits: Employee benefits represent the largest dollar increase in the budget, the total cost of benefits included in this budget is \$25,003,503 and represents 23.93% of the total budget. The combined cost of salaries and benefits amount to \$76,523,326 and represent 73.23% of the total budget. The cost of medical insurance has been significantly reduced due to the district's participation in the BuxMont consortium. The district is currently self-funded as a member of the consortium and the total reduction for 2014-15 is \$638,996. The district's prescription plan is also part of the self-funded model and reflected a decrease in the amount of \$100,819. The largest increase in the cost of Fringe Benefits was the result of the required increase in the school district's payment to the Pennsylvania School Employees Retirement System (PSERS). This required contribution rate increased from 16.93% of salaries up to 21.40% of salaries. This increase amounts to an additional \$2,436,585 more than the total expenditure budget increase. This PSERS rate is currently projected to increase to 25.84% of salaries in 2015-16 and to 29.27% of salaries in 2016-17. The projected increases to the PSERS rate will be one of the most challenging problems for the school district over the next few years. The PSERS projection of future rates can be found on page 26.

Object 300 Contracted Professional Services: The costs for professional services are \$6,146,481 and represent 15.74% of the total budget. This reflects an increase of \$835,802 from the prior year. This category includes costs for out-of-district and out-of-state student placements for special education services and contracted intermediate unit services for special education students. Also included are costs for contracted alternative education, expenses for medical, legal, data processing, computer network support and licensing, staff in-service, and other professional services needed to support the special and regular education programs. The budget reflects the current level of services, and any additional needs will be funded from the school district budgetary reserve account.

Object 400 Purchased Property Services: The cost of purchased property services amounts to \$1,342,507 and represents 1.28% of the total budget. This budget reflects a reduction of (\$16,866) from the prior year. Included in this are contracted services for building, equipment, and vehicle repairs, along with the cost of trash collection, electricity, and water/sewer services. The budget includes projected rates for 2014-15 and any increases beyond these projections will be funded from the school district budgetary reserve account.

Object 500 Purchased Services: The cost of purchased services amounts to \$10,154,560 and represents 9.72% of the total budget. The budget reflects an increase of \$118,843, from the prior year. Included in this account are the tuitions paid to Approved Private Schools (APS) and Private Residential Rehabilitation Institutions (PRRI), and the Colonial School District's share of the Central Montco Technical High School, which is \$1,794,225 or \$427,748 more than the prior year. The amount has increased based on the savings recognized by a refinancing in the 2013-14 fiscal year. This budget also includes the cost of Contracted Transportation amounting to \$5,550,087. Other budget items in this category include telephone, telecommunication costs associated with classroom internet access, printing, travel, postage and tuition paid to charter schools and other districts.

Object 600 Supplies: The cost of supplies used throughout the school district amounts to \$3,073,825 or 2.94% of the total budget. This amount represents an increase of \$323,238 from the prior year. Included in this account are costs for gasoline, diesel, heating oil, classroom supplies, replacement textbooks, copy paper, multi-media and testing supplies, meeting refreshments, as well as computer software. The budget includes projected rates for utilities during the 2014-15 and any increases beyond these projections will be funded from the school district budgetary reserve account.

Object 700 Equipment: The cost of new and replacement equipment purchases to be used district wide amounts to \$900,479 or 0.86% of the total budget. This amount represents an increase of \$250,381 from the prior year. The majority of this budget is devoted to significant upgrades and replacement of technology equipment.

Object 800 and 900 Debt Service and Other Uses: The cost of debt service payments, fund transfers, budgetary reserves and other expenses total \$6,358,822 or 6.08% of the total budget. This budget reflects an increase of \$467,624 from the prior year and is primarily attributed to an increase in debt service as a result of future renovations to Plymouth-Whitemarsh High School. These accounts also include several different types of activities.

Food Service Transfer – This budget does not include a transfer to subsidize the food service operation as in prior years. This is the result of modifications made to the food service program, specifically serving meals at St. Philip Neri, and staffing levels.

Budgetary Reserve – A budgetary reserve amount of \$500,000 is included in the budget for unexpected expenditures or unanticipated events that may occur during the budget year.

Debt Service – Is comprised of principal and interest payments on the district outstanding principal debt of \$35,795,000. Total budgeted principal and interest payments, including the school district's share of the Central Montco Technical HS and new debt service relating to the PW renovation project is \$5,040,281. This is an increase in the amount of \$568,692

Other Payments and Transfers – This includes transfers in the amount of \$396,350 to capital reserve for capital projects, and \$42,000 to the athletic fund for dues and fees relating to high school officials.

COLONIAL SCHOOL DISTRICT
Special Session Act 1 of 2006 Adopted June 27, 2006

1. Act 1 prohibits the district from raising real estate taxes above the state mandated index without voter approval. However, the law does permit the district to apply to the Pennsylvania Department of Education (PDE) for certain exceptions, that when approved, would allow the district to raise taxes above the limit without voter approval.

Colonial School District applied to PDE for Act 1 exceptions by the March 6, 2014 deadline. PDE granted exceptions in the amount of \$983,749. This amount would have allowed a real estate tax increase of 3.2%. The 2014-15 budget uses \$368,389 of the approved exceptions allowing the district to raise the real estate tax rate by 2.6%, which is 0.5% above the Act 1 index of 2.1%. The exceptions utilized were due to retirement cost increases.

2. The Act 1 Index Rate has been as follows:

2014-15	2.1%
2013-14	1.7%
2012-13	1.7%
2011-12	1.4%
2010-11	2.9%
2009-10	4.1%
2008-09	4.4%
2007-08	3.4%

FINANCIAL SECTION
2014-2015 ADOPTED BUDGET

EXPENDITURE CLASSIFICATIONS

FUNCTIONS

The district uses five (5) major functional classifications to record and control financial transactions. However, expenditures are not charged directly to these major functional categories. Sub-accounts or sub-functions provide a more detailed classification and are utilized for expenditures.

1000 INSTRUCTION

These activities deal directly with the teaching of pupils, or the interaction between teachers and pupils. Teaching may be provided for pupils in a school classroom, in another location and in other learning situations. It may also be provided through some other approved medium. Included in this function are the salaries for teachers and assistants of any type that provide support for the instructional process. Also included in this function are supplies, equipment and services directly related to the instructional process.

2000 SUPPORT SERVICES

These services provide administrative, technical, personnel and logistical support to facilitate and enhance the instructional program. These services exist to fulfill the objectives of the instructional programs as defined by the School Board and Administration. They include such services as: Pupil Personnel, Guidance, Psychology, Library, Health, Attendance, Transportation, and Maintenance.

3000 OPERATION OF NON-INSTRUCTIONAL SERVICES

The budget provides funds for activities related to non-instructional services to students, staff and community. Expenditures accounted for in this function include student activities and athletics, and community services, such as the provision for Crossing Guards.

4000 FACILITY IMPROVEMENTS

Funds are budgeted for capital improvements which add value to the facilities of the Colonial School District. Site and Building Improvements are identified in this portion of the budget.

5000 DEBT SERVICE AND OTHER FINANCING USES

Other financing uses represent the disbursement of governmental funds not classified in other functional areas that require budgetary and accounting control. These include debt service payments (principal and interest) and transfers of monies from one fund to another. Such transfers are made to the Special Revenue Funds to support the Activities, Athletic, the Capital Reserve Fund, and fund transfers to the Enterprise Fund to support the operation of the food service program.

EXPENDITURE CLASSIFICATIONS

OBJECTS

The School District uses nine (9) major object classifications to record and control financial transactions. However, expenditures are not charged directly to these major categories described below but to sub-accounts or sub-objects that provide a more detailed classification of expenditures.

100 PERSONNEL SERVICES - SALARIES

Gross salaries paid to employees of the School District who are considered to be in positions of a permanent nature or hired temporarily, including personnel substituting for those in permanent positions.

200 PERSONNEL SERVICES - BENEFITS

Amounts paid on behalf of employees; these amounts are not included in gross salary, but are in addition to that amount. Such payments are fringe benefit payments, and while not paid directly to employees, are part of the cost of personnel services.

300 PROFESSIONAL SERVICES

Services performed, which by their nature require persons or firms with specialized skills and knowledge. Included in this classification are fees paid to the Montgomery County Intermediate Unit for special education services not directly provided by district personnel.

400 PURCHASED PROPERTY SERVICES

Services required operating, repairing, maintaining, or rent property and equipment used by the School District. Along with contracted repairs, electricity and water costs for the facilities are charged to sub-accounts of this object.

500 OTHER PURCHASED SERVICES

Amounts paid for services not provided by District personnel, such as costs for transportation, telephone, printing, insurance, and travel.

600 SUPPLIES

Amounts paid for material items of an expendable nature that are consumed, worn out, or deteriorated in use. Such costs include textbooks, instructional supplies, and heating materials.

EXPENDITURE CLASSIFICATIONS

OBJECTS

700 EQUIPMENT

Expenditures for the purchase of fixed assets are charged to this object category. Such expenditures include initial equipment, additional equipment, and the replacement of equipment.

800 OTHER OBJECTS

Amounts paid for goods and services not otherwise classified in the foregoing objects. Expenditures recorded in this object include interest and principal on outstanding debt, memberships, and contributions.

900 OTHER USES OF FUNDS

This object and sub-accounts are used to classify transactions which are not recorded as expenditures to the School District but require budgetary or accounting control. This includes the transfer of funds to offset costs for student activities.

Colonial School District Budget Summary

	2011-12	2012-13	2013-14	2014-15	Budget to Budget Variance	
	Actual	Actual	Budget	Budget	\$'s	%
Revenues						
Fund Balance Used	\$0		\$1,160,000	\$1,870,000	\$710,000	61.21%
Local	79,243,745	82,738,117	\$82,309,672	\$85,090,932	\$2,781,260	3.38%
State	12,838,561	13,936,572	\$15,208,425	\$16,831,021	\$1,622,596	10.67%
Federal	1,588,458	683,713	\$633,498	\$567,067	(\$66,431)	-10.49%
Other	122,832	130,251	115,600	140,980	\$25,380	21.96%
Total Revenues	\$93,793,596	\$97,488,653	\$99,427,195	\$104,500,000	\$5,072,805	5.10%
	4.11%	3.94%	1.99%	5.10%		
Expenditures						
Instructional Services	\$57,586,288	\$58,710,200	\$64,287,920	\$67,358,829	\$3,070,909	4.78%
Support Services	27,030,567	27,018,988	27,966,012	29,459,517	\$1,493,505	5.34%
Non-Instructional Support	1,409,638	1,297,668	1,389,672	1,469,960	\$80,288	5.78%
Facilities	47,238	0	0	0	\$0	0.00%
Other Financing Uses	5,045,342	4,899,877	5,783,590	6,211,694	\$428,104	7.40%
Total Expenditures	\$91,119,073	\$91,926,733	\$99,427,194	\$104,500,000	\$5,072,806	5.10%
	1.14%	0.89%	8.16%	5.10%		
Real Estate Tax Mil Rate	18.4760	19.1040	19.6007	20.1103		
Real Estate Tax % Change	2.50%	3.40%	2.60%	2.60%		
Value of 1 Mil	\$3,641,256	\$3,636,513	\$3,776,017	\$3,759,074		

**Colonial School District
Budget Comparison
Revenue Sources**

	2011-12	2012-13	2013-14	2014-15	Budget to Budget	
	Actual	Actual	Budget	Budget	Variance \$'s	%
Revenues						
Fund Balance Used	\$0	\$0	\$1,160,000	\$1,870,000	\$710,000	61.21%
% of Total Revenue Sources	0.00%	0.00%	1.17%	1.79%		
Local Revenue Sources						
6110 Current Real Estate Taxes	\$67,008,672	\$69,417,107	\$71,318,367	\$73,448,072	\$2,129,705	2.99%
6120 Interim Real Estate Taxes	650,888	681,596	400,000	450,000	\$50,000	12.50%
Earned Income Tax Act 511	6,463,959	7,708,590	6,150,000	6,500,000	\$350,000	5.69%
Public Utility Tax	98,727	100,103	98,000	98,000	\$0	0.00%
Real Estate Transfer Tax	1,401,766	1,222,864	1,250,000	1,300,000	\$50,000	4.00%
Amusement Taxes	52,987	54,204	51,000	51,800	\$800	1.57%
Delinquent Taxes	1,018,432	923,187	1,396,652	1,436,612	\$39,960	2.86%
Payments In Lieu Of Taxes	47,613	92,107	50,000	65,000	\$15,000	30.00%
Tuition Payments	73,683	75,957	72,000	74,000	\$2,000	2.78%
Interest Income	179,311	124,856	175,000	150,000	(\$25,000)	-14.29%
Facilities Rental	127,995	140,230	135,000	125,000	(\$10,000)	-7.41%
Advertising	0	0	0	5000	\$5,000	0.00%
Donations	20,719	0	20,000	18,000	(\$2,000)	-10.00%
Miscellaneous	11,852	63,239	10,000	15,000	\$5,000	50.00%
Federal Pass Through Pa. LEA's	936,031	926,919	850,912	961,172	\$110,260	12.96%
Receipts From Other LEA's	596,521	365,325	200,000	240,000	\$40,000	20.00%
Refund of Prior Years Expense	531,190	815,725	112,741	133,276	\$20,535	18.21%
Tax Certification Fees	23,399	26,108	20,000	20,000	\$0	0.00%
Totals	\$79,243,745	\$82,738,117	\$82,309,672	\$85,090,932	\$2,781,260	3.38%
% of Total Revenue Sources	84.52%	84.87%	82.78%	81.43%		
State Revenue Sources:						
7110 Basic Subsidy	\$2,785,267	\$2,785,239	\$2,855,021	\$2,860,250	\$5,229	0.18%
7142 Charter Non-Public	0	0	0	0	\$0	0.00%
7160 1305-06 Tuition	248,981	164,287	240,000	160,000	(\$80,000)	-33.33%
7210 Homebound	0	0	0	0	\$0	0.00%
7230 Alternative Education	0	0	0	0	\$0	0.00%
7270 Special Education	1,984,264	2,022,736	1,974,343	1,984,264	\$9,921	0.50%
7310 Transportation	1,156,174	1,187,465	1,218,730	1,244,323	\$25,593	2.10%
7320 Debt Payment Subsidy	115,234	114,444	115,000	115,000	\$0	0.00%
7330 Health Services Subsidy	115,927	115,927	110,000	115,000	\$5,000	4.55%

7340 PA Property Tax Reduction	2,475,692	2,731,093	2,460,541	2,867,760	\$407,219	16.55%
7360 Safe Schools	0	0	0	0	\$0	0.00%
7501 PA Accountability Block	59,270	59,270	59,270	59,270	\$0	0.00%
7510 Extra Grants	49,000	0	0	0	\$0	0.00%
7599 College Counseling Grant	0	0	0	0	\$0	0.00%
7810 Social Security Subsidy	1,776,717	1,786,022	1,923,991	1,955,333	\$31,342	1.63%
7820 Retirement Subsidy	2,072,035	2,970,089	4,251,529	5,469,821	\$1,218,292	28.66%
7910 Classrooms Future Grant			0		\$0	0.00%
Totals	\$12,838,561	\$13,936,572	\$15,208,425	\$16,831,021	\$1,622,596	10.67%
% of Total Revenue Sources	13.69%	14.30%	15.30%	16.11%		
Federal Revenue Sources:						
8514 Title I	\$493,865	\$399,414	\$402,626	\$321,408	(\$81,218)	-20.17%
8515 Title IIA	152,945	152,620	139,263	146,507	\$7,244	5.20%
8516 Title III LEP & Immigrant Students	31,267	5,733	16,609	24,152	\$7,543	45.42%
8517 Drug Free & Safe Schools	0	0	0	0	\$0	0.00%
8560 Other Grants	808,350	1,002	0	0	\$0	0.00%
8701 Stimulus Funding-IDEA	0	0	0	0	\$0	0.00%
8703 Stimulus Funding-Title I Part A	0	0	0	0	\$0	0.00%
8708 Stimulus Funding-SFSG	0	0	0	0	\$0	0.00%
8810 Medical Assistance (ACCESS)	102,031	124,944	75,000	75,000	\$0	0.00%
Totals	\$1,588,458	\$683,713	\$633,498	\$567,067	(\$66,431)	-10.49%
% of Total Revenue Sources	1.69%	0.70%	0.64%	0.54%		
Other Sources:						
Proceeds From Extended Financing	87,160	130,251	115,600	140,980	\$25,380	21.96%
Sale of Fixed Assets	775	0	0	0	\$0	0.00%
Totals	\$87,935	\$130,251	\$115,600	\$140,980	\$25,380	21.96%
% of Total Revenue Sources	0.09%	0.13%	0.12%	0.13%		
Total Revenue Sources	\$93,758,699	\$97,488,653	\$98,267,195	\$102,630,000	\$4,362,805	4.44%
Total Revenue Sources & Fund Balance	\$93,758,699	\$97,488,653	\$99,427,195	\$104,500,000	\$5,072,805	5.10%
% Change		3.98%	1.99%	5.10%		

**Colonial School District
Budget Comparison
Expenditures By Function**

		2011-12	2012-13	2013-14	2014-15	Budget to Budget	
		Actual	Actual	Budget	Budget	Variance	
						\$'s	%
Instruction							
1100	Regular Instruction	\$40,155,377	\$41,791,466	\$45,576,067	\$48,308,582	\$2,732,515	6.00%
1200	Special Education	14,223,174	14,022,783	15,966,206	15,823,698	(\$142,508)	-0.89%
1300	Vocational Education	1,280,008	1,310,564	1,366,477	1,794,225	\$427,748	31.30%
1400	Other Instructional Program	1,858,192	1,514,102	1,306,723	1,356,455	\$49,732	3.81%
1600	Adult Education	69,537	71,284	72,448	75,869	\$3,421	4.72%
	Totals	\$57,586,288	\$58,710,199	\$64,287,921	\$67,358,829	\$3,070,908	4.78%
	% Change		1.95%	9.50%	4.78%		
Support Services							
2100	Pupil Services	\$3,172,415	\$3,296,314	\$3,311,131	\$3,611,193	\$300,062	9.06%
2200	Instructional Support	3,355,994	3,192,450	3,571,320	3,663,021	\$91,701	2.57%
2300	Administrative Services	3,994,101	4,228,242	4,384,392	4,307,567	(\$76,825)	-1.75%
2400	Health Services	866,020	885,925	924,545	964,561	\$40,016	4.33%
2500	Business Services	1,176,966	884,010	1,021,848	1,005,795	(\$16,053)	-1.57%
2600	Maintenance Services	7,642,952	7,820,811	8,013,718	8,355,360	\$341,642	4.26%
2700	Transportation Services	6,169,134	5,971,425	6,019,136	6,257,429	\$238,293	3.96%
2800	Information Services	578,080	662,482	642,922	1,217,591	\$574,669	89.38%
2900	I.U. Administration	74,905	77,329	77,000	77,000	\$0	0.00%
	Totals	\$27,030,567	\$27,018,988	\$27,966,012	\$29,459,517	\$1,493,505	5.34%
	% Change		-0.04%	3.51%	5.34%		
Non-Instructional Support							
3100	Food Services	\$0	\$0	\$0	\$0	\$0	0.00%
3200	Student Activity Services	1,359,282	1,246,585	1,351,167	1,392,001	\$40,834	3.02%
3300	Community Services	50,356	51,083	38,505	77,959	\$39,454	102.46%
	Totals	\$1,409,638	\$1,297,668	\$1,389,672	\$1,469,960	\$80,288	5.78%
	% Change		-7.94%	7.09%	5.78%		
Facilities Improvement							
4200	Site Improvement	\$0	\$0	\$0	\$0	\$0	0.00%
4600	Building Improvement	47,238	0	0	0	\$0	0.00%
	Totals	\$47,238	\$0	\$0	\$0	\$0	0.00%
	% Change		-100.00%	0.00%	0.00%		
Other Financing Uses							
5100	Debt Serv/Prior Yr Refunds	\$4,718,369	\$4,694,740	\$4,521,590	\$5,273,344	\$751,754	16.63%
5200	Fund Transfers	326,973	205,137	762,000	438,350	(\$323,650)	-42.47%
5900	Budgetary Reserve	0	0	500,000	500,000	\$0	0.00%
	Totals	\$5,045,342	\$4,899,877	\$5,783,590	\$6,211,694	\$428,104	7.40%
	% Change	-0.16%	3.99%	4.55%	9.64%		
	Total Expenditures	\$91,119,073	\$91,926,732	\$99,427,195	\$104,500,000	\$5,072,805	5.10%
	% Change		0.89%	8.16%	5.10%		

**Colonial School District
Budget Comparison
Expenditures By Object**

Obj	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	Budget to Budget Variance		% of Budget
					\$'s	%	
100 Salaries	\$48,276,670	\$48,352,345	\$50,300,414	\$51,519,823	\$1,219,409	2.42%	49.30%
200 Benefits	17,613,706	19,095,918	23,129,130	25,003,503	\$1,874,373	8.10%	23.93%
300 Professional Services	6,015,605	6,049,929	5,310,679	6,146,481	\$835,802	%	5.88%
400 Contracted Services	1,347,644	1,362,595	1,359,373	1,342,507	(\$16,866)	1.24%	1.28%
500 Purchased Services	9,346,111	8,401,344	10,035,717	10,154,560	\$118,843	1.18%	9.72%
600 Supplies	2,679,939	2,607,056	2,750,587	3,073,825	\$323,238	11.75%	2.94%
700 Equipment	589,172	983,562	650,098	900,479	\$250,381	38.51%	0.86%
800 Other	1,708,263	1,600,845	1,814,596	2,102,642	\$288,046	15.87%	2.01%
900 Other Financing Uses	3,541,963	3,473,137	4,076,602	4,256,180	\$179,578	4.41%	4.07%
Totals	\$91,119,073	\$91,926,731	\$99,427,196	\$104,500,000	\$5,072,804	5.10%	100%
% Change	1.14%	0.89%	8.16%	5.10%			

Pennsylvania School Employees Retirement System (PSERS)

10 year Projected Employer Contribution Rates

Fiscal Year Ending	Total Employer Contribution Rate %
2015	21.40 %
2016	25.84 %
2017	29.27 %
2018	30.25 %
2019	31.28 %
2020	32.08 %
2021	32.02 %
2022	32.01 %
2023	32.22 %
2024	32.30 %